This workshop gives seasoned project managers the knowledge and skills necessary to successfully manage increasingly complex project issues to meet desired goals and objectives. Assuming a mastery of project planning, this workshop extends skills to the remaining project management processes covering areas such as avoiding mistakes when executing and controlling a project, dealing with evolving stakeholder expectations, using trend analysis to measure project performance and improving project outcomes.

Course Objectives:
- Identify key stakeholders, assess project feasibility, and solicit authorization.
- Communicate weekly tasks that are scheduled for completion with a focus on critical tasks.
- Update plan components, manage team and stakeholder expectations, and communicate progress and status consistently and predictably.
- Manage cost, scope, time, risk, quality, and project change according to a set of processes.
- Influence future project activities to meet project goals.
- Use project metrics and process documentation to learn how to manage projects better.
- Analyze projects and the project management process continually.

Audience: Those who have mastered the planning process, are experienced with all aspects of the discipline, and are now looking for ways to develop their execution and control skills on larger, more complex projects.

Prerequisites: Experience in reading and analyzing outputs from scheduling software such as Microsoft® Project. Experience in managing projects.

Number of Days: 3 days

1   Project Selection and Initiation
Initiating Projects
When Do Projects Start? Defining the Project Life Cycle
Tips for Defining the Start of a Project
Considerations for Initiating Projects
Strategic Planning
Prioritizing Projects
Selecting Projects
Key Elements of the Initiating Process
Guidelines for Project Initiation
2   Project Execution Methodology
Project Execution Methodology
Starting Project Work
The Value of a Good Start
Ensuring a Successful Start to Project Work

What Planning Outputs are Needed, and How Good Must They Be?
Stakeholder Commitment and Team Resources
Inhibitors to Future Success and How to Deal with Them
Estimates that Don't "Work"
Non-Participating Stakeholders
Vague or Uncommitted Resources
Other Inhibitors to Getting Work Done
The Process for Commencing Project Work
Communicating the Start of Project Work
Coordinating the Start of Project Work
Key Learning Points
Getting Work Done
Facilitating Project Work