

Estimating agile projects can seem like an overwhelming task to those new to agile. This 2-day Agile Project Estimation training course teaches students that estimating for Agile project delivery is radically different from estimating for traditional waterfall methodologies. Students learn how to decompose project scope using epics, themes, features, stories and tasks. Included in the training are strategies related to ensuring maximum business value is delivered for the Product Owner. Agile project reporting is reviewed in detail to enable students to identify concerns.

Course Objectives:

- Learn practices for decomposing scope to manageable pieces for teams to consume during a Sprint.
- Understand the concept of relative sizing and how it's used.
- Be adept at interpreting agile reporting.
- Gain an understanding of key Agile metrics.

Audience: Participants are expected to understand Scrum basics prior to attending this course.

Prerequisites: Prior experience with agile project execution is helpful.

Number of Days: 2 days

1 Agile Estimation

Agile Means Discipline The Agile Microscope People vs Formulas

Why Plans Fail

Top Reasons Software Planning Fails What makes a plan an Agile plan?

3 Managing Requirements

Decomposing Scope
Developing the Release Plan
Leveraging Themes
INVEST-ing in Good Stories
The Hidden Waterfall
Metrics for Grooming and Managing the
Product Backlog

Story Metrics and the Story Scale
Using Spikes & "Get Smart" Stories

4 Relative Sizing Metrics

Variables

Understanding Relative Sizing & Why It
Works
Relative Sizing Techniques
Story Points, Ideal Days and Other

Sizing with Planning Poker Constraints on Relative Sizing

Team Velocity Calculations

Consequences of Not Using Relative

Measurement

Key Business Metrics

Business Value Metrics

Prioritizing / Sequencing Using Relative

ROI

Making Corrections

Dealing with Inaccurate Estimates

Dealing with Missed Iteration Goals

Dealing with New / Changed

Requirements

Tracking Historical Trends

5 Doing Scrum in a Big Way

Team Metrics

How Many Teams?

How Many Product Backlogs

6 Forecasting

Forecasting Without Any History Forecasting Using Historical Data To Buffer or Not to Buffer



Ensuring Quality
What to Measure and When
Refactoring Formalized and Measured
Measuring TDD and ATTD
Forecasting based on estimates
Forecast fine-tuning based on facts